

# State and Local Fiscal Recovery Funds Recovery Plan Performance Report Template

Version 2.0

Note: The Recovery Plan Performance Report provides the public and Treasury both retrospective and prospective information on the projects that recipients are undertaking or planning to undertake with program funding and how they are planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner. While this template includes the minimum requirements for the Recovery Plan, each recipient is encouraged to add information to the plan that they feel is appropriate to provide information to their constituents on efforts they are taking to respond to the pandemic and promote an equitable economic recovery.

Each jurisdiction may determine the general form and content of the Recovery Plan, as long as it meets the reporting requirements, and recipients are encouraged to tailor this template to best meet their needs. Through the Recovery Plan, recipients may link to public documents, including, but not limited to, legislation, dashboards, survey results, community engagement reports, and equity frameworks to support the Recovery Plan narrative. Use of infographics, tables, charts, pictures, case studies, and other explanatory elements are encouraged.

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## Revision Log

Version	Date Published	Summary of changes
1.0	July 30, 2021	Initial publication
2.0	June 10, 2022	Incorporates updates to Compliance and Reporting Guidance

## Notes on using this template

All States and territories, and metropolitan cities and counties with a population that exceeds 250,000 residents that are recipients of State and Local Fiscal Recovery Funds (SLFRF) awards are required to produce a Recovery Plan Performance Report (the "Recovery Plan"). The Recovery Plan provides both retrospective and prospective information on the recipient's projects and how they plan to ensure program outcomes are achieved in an effective, efficient, and equitable manner. It will include key performance indicators identified by the recipient and some mandatory indicators identified by Treasury. Each annual Recovery Plan must be posted on the public-facing website of the recipient by or on the same date that the recipient submits the report to Treasury. Treasury recommends that Recovery Plans be accessible within three clicks or fewer from the homepage of the recipient's website.

The initial Recovery Plan covered the period from the date of award to July 31, 2021 and was required to be submitted to Treasury by August 31, 2021. Thereafter, the Recovery Plan will cover a 12-month period and recipients will be required to submit the report to Treasury after the end of the 12-month period, by July 31.

Annual Report	Period Covered	Due Date
1	Award Date – July 31, 2021	August 31, 2021
2	July 1, 2021 – June 30, 2022	July 31, 2022
3	July 1, 2022 – June 30, 2023	July 31, 2023
4	July 1, 2023 – June 30, 2024	July 31, 2024
5	July 1, 2024 – June 30, 2025	July 31, 2025
6	July 1, 2025 – June 30, 2026	July 31, 2026
7	July 1, 2026 – December 31, 2026	April 30, 2027

### **Instructions:**

This document is meant as a suggested template for applicable SLFRF recipients to assist them in submitting their Recovery Plan. Recipients should consult the SLFRF Guidance on Recipient Compliance and Reporting Responsibilities (Reporting Guidance) located at <https://home.treasury.gov/system/files/136/SLFRF-Compliance-and-Reporting-Guidance.pdf> for detailed guidance on the submission of this report.

Treasury encourages Recipients to tailor this report to best meet their needs in terms of format and content. Through the Recovery Plan, recipients may link to public documents, including, but not limited to, legislation, dashboards, survey results, community engagement reports, and equity frameworks to support the Recovery Plan narrative. Treasury recommends the use of infographics, tables, charts, pictures, case studies, and other explanatory elements in describing their programs.

*Text in italics* represents the requirements from the Reporting Guidance and is meant to serve as a reference as recipients prepare their Recovery Plan. The previous page and this instructions page and the *text in italics* should be removed before the final transmitted report is published and submitted to Treasury.

Additional information around Expenditure Categories is located in Appendix 1 of the Reporting Guidance.

### **For More Information**

More information about the State and Local Fiscal Recovery Fund program and associated reporting requirements are located at [www.treasury.gov/SLFRP](http://www.treasury.gov/SLFRP).

Questions on reporting, eligible uses, or other general topics should be directed to [SLFRF@treasury.gov](mailto:SLFRF@treasury.gov).

County of Bergen  
**Recovery Plan**

**State and Local Fiscal Recovery Funds**  
2025 Report

County of Bergen  
2025 Recovery Plan

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## GENERAL OVERVIEW

### Executive Summary

*In this section, provide a high-level overview of the jurisdiction's intended and actual uses of funding including, but not limited to: the jurisdiction's plan for use of funds to respond to the pandemic and promote economic recovery, key outcome goals, progress to date on those outcomes, and any noteworthy challenges or opportunities identified during the reporting period.*

*See Section C(1) on page 35 of the Reporting Guidance for additional information.*

Bergen County remains steadfast in its response to the COVID-19 pandemic through a comprehensive approach centered on mitigation, prevention, and recovery. The pandemic significantly impacted the County's revenues; however, the availability of the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) has provided critical support. These funds enable the County to recoup lost revenues without compromising existing services, while also allowing for the development and implementation of new services targeted to meet emerging needs caused or exacerbated by the pandemic.

The County has prioritized SLFRF allocations to support a broad range of initiatives, including:

- **Public and Behavioral Health:** Expanding access to mental health services, substance abuse treatment, and public health programming.
- **Educational Disparities:** Implementing initiatives aimed at closing learning gaps and supporting students disproportionately affected by school disruptions.
- **Household Assistance:** Providing direct financial support and social services to families in need.
- **Housing and Homelessness:** Increasing efforts in homelessness prevention and the expansion of affordable housing options.
- **Wastewater Surveillance and Infrastructure:** Supporting public health monitoring efforts and modernizing critical infrastructure systems.
- **Broadband Fiber Expansion:** Launching a countywide initiative to install high-speed broadband fiber, ensuring equitable internet access across all 70 municipalities and County facilities, with a particular focus on underserved communities.

Additional planning is underway to broaden the scope of investments to include:

- **Support for Small Businesses:** Offering financial and technical assistance to help businesses recover and grow.
- **Unemployment Relief:** Expanding programs that assist unemployed or underemployed individuals in re-entering the workforce.
- **Healthy Childhood Environments:** Developing initiatives that promote early childhood development, safe housing, and family stability.

The County continues to use SLFRF funds to offset salaries for personnel working directly on COVID-19 response missions within the Departments of Health, Human Services, and Public Safety. These allocations ensure the continued strength of the County's frontline response capabilities.

The broadband expansion project, in particular, has become a critical component of Bergen County's long-term resiliency strategy. The pandemic underscored the importance of reliable internet access for remote work, education, telehealth, and accessing government services. As such, the County's investment in a robust fiber-optic infrastructure supports both immediate pandemic recovery and future digital equity.

It is important to note that initial planning for SLFRF allocations began prior to the release of the U.S. Treasury's Interim Final Rule on May 7, 2021, and before the full allocation amount was received on June 4, 2021. As such, this initial reporting period includes preliminary planning and partial budget allocations. Many initiatives are still in development, with finalized budgets and expanded program details to be presented in future reports.

Bergen County remains committed to transparency, strategic investment, and long-term recovery as it continues to serve its nearly one million residents with resilience, innovation, and equity.

## **Uses of Funds**

*Describe in further detail the strategy and goals of the jurisdiction's SLFRF program, such as how your jurisdiction's approach would help support a strong and equitable recovery from the COVID-19 pandemic and economic downturn. Describe how their intended and actual uses of funds will achieve their goals. Given the broad eligible uses of funds and the specific needs of the jurisdiction, explain how the funds would support the communities, populations, or individuals in your jurisdiction. Address how the use of funds supports the overall strategy and goals in the following areas, to the extent they apply:*

- a. Public Health (EC 1)*
- b. Negative Economic Impacts (EC 2)*
- c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)*
- d. Premium Pay (EC 4)*
- e. Water, sewer, and broadband infrastructure (EC 5)*
- f. Revenue Replacement EC 6)*

*If appropriate, include information on your jurisdiction's use (or planned use) of other federal recovery funds including other programs under the American Rescue Plan such as Emergency Rental Assistance, the Homeowner Assistance Fund, the Capital Projects Fund, the State Small Business Credit Initiative, and so forth, to provide broader context on the overall approach for pandemic recovery.*

*See Section C(2) on page 35 of the Reporting Guidance for additional information.*

**a. Public Health –** As the immediate threat of the COVID-19 pandemic has diminished and public health guidance has evolved, the County of Bergen has strategically scaled back certain emergency public health operations. However, the County remains committed to maintaining a strong public health infrastructure and leveraging lessons learned during the pandemic to improve future preparedness and response efforts.

While vaccination rates have improved countywide, Bergen County continues to identify and address disparities among unvaccinated or under-vaccinated populations. Through targeted outreach and community engagement, the County is working to ensure equitable access to vaccines and health education in underserved areas.

Building on the operational framework developed during the height of the pandemic, the County is now rolling out a series of supplemental public health initiatives. These efforts are funded through additional grants awarded by state and federal agencies and are designed to:

- Expand preventative care and health screenings,
- Increase access to health education in high-risk communities,
- Strengthen partnerships with local health providers and community organizations,
- Prepare for potential future health emergencies through training and infrastructure support.

By focusing on long-term public health resilience and equity, the County of Bergen is transforming its COVID-19 response experience into a foundation for a healthier and more inclusive future.

**b. Negative Economic Impacts** – In response to the economic disruption caused by the COVID-19 pandemic, the County of Bergen has taken a proactive, community-centered approach to mitigating negative economic impacts on its most vulnerable populations. One of the key initiatives launched was the creation of the Bergen County Food Security Task Force in 2020. This Task Force was established to provide leadership, coordination, and critical financial assistance to the extensive network of nonprofit and faith-based food pantries operating throughout the County.

Through centralized coordination, the Task Force has allowed the County to address both chronic hunger and the surge of newly food-insecure residents in a strategic and regional manner. Continued investment in the Task Force will further enhance its capacity by:

- Funding the procurement and implementation of food inventory and logistics software to improve efficiency and transparency in pantry operations;
- Supporting bulk purchasing of food and supplies, leveraging economies of scale to reduce costs and expand reach;
- Providing grants for essential infrastructure improvements, such as refrigeration units, shelving, and transportation solutions, to help pantries store and distribute food more effectively.

These efforts are closely aligned with the County's broader mission to expand Meals on Wheels and similar home-delivered meal services for seniors, homebound individuals, and immunocompromised residents. Ensuring access to nutritious food for those unable to leave their homes due to lingering health concerns remains a top priority.

In addition, the County recognized the severe financial hardship experienced by its creative and cultural sectors, which were among the hardest hit by pandemic restrictions and economic downturns. To address this, the County launched a dedicated Arts and Historical Grant Program, specifically targeting local artists, performers, and historical institutions that were previously ineligible or underserved by federal and state relief programs. These grants provide critical funding to support operational continuity, program recovery, and the revitalization of community-based arts and tourism—industries that play an important role in Bergen County's economic and cultural vitality.

Together, these initiatives reflect Bergen County's commitment to inclusive recovery by supporting both the immediate and long-term needs of residents, small organizations, and community-based service providers disproportionately affected by the pandemic.

**c. The COVID-19 pandemic exposed and deepened longstanding disparities in access to critical services for many residents across Bergen County.** While some families became newly in need due to pandemic-related job losses, illness, or housing instability, others—particularly those with histories of poverty or unstable housing—continued to face chronic barriers to support.

One of the most pressing issues identified during the County's pandemic response was the vulnerability of transient and housing-insecure families. A lack of stable shelter not only poses significant public health risks—especially during a health crisis—but also has far-reaching impacts on children's education, access to nutrition, and overall development.

In response, the County of Bergen collaborated with its network of social service agencies to launch and support a newly established Family Shelter located in Hackensack. This shelter provides emergency housing to families in crisis, while also offering comprehensive wraparound services, including:

- Case management and family counseling,
- Employment and financial literacy resources,
- Access to healthcare and mental health support,
- Childcare assistance and educational advocacy,

- Referrals to long-term housing options.

By offering these integrated supports, the shelter aims not only to address immediate needs, but to create a clear, sustainable path toward permanent housing and self-sufficiency.

In tandem, the County continues to operate its Emergency Rental Assistance Program (ERAP), which provides financial support for rent and utility arrears to eligible households. This program plays a critical role in both preventing homelessness and stabilizing households that might otherwise fall into housing insecurity due to the ongoing economic effects of the pandemic.

Together, these initiatives reflect Bergen County's commitment to ensuring that disproportionately impacted families—particularly those who are low-income, unstably housed, or otherwise at risk—receive timely, coordinated, and compassionate support. The County remains focused on building an equitable recovery, one that lifts up all residents and leaves no family behind.

d. Premium Pay – The County of Bergen has concluded its premium pay program for frontline workers as operational conditions have stabilized and employees have largely resumed their pre-pandemic job responsibilities. During the height of the COVID-19 public health emergency, premium pay was a critical tool used to compensate essential personnel who faced elevated health risks while maintaining critical public services. Now, with the transition back to normal operations, the County has determined that additional compensation is no longer necessary, and funds will be reallocated to support long-term recovery efforts, infrastructure investments, and services for disproportionately impacted communities.

e. Water, Sewer, Broadband Infrastructure – The County of Bergen has launched a transformative countywide fiber optic installation project, aimed at creating a resilient, high-speed broadband network that enhances digital access, connectivity, and service delivery. This large-scale initiative will link all County-owned facilities through a central broadband loop, while extending fiber branches to municipalities, many of which have existing fiber infrastructure.

As part of this initiative, the County will also extend fiber connectivity to:

- Public libraries
- Community and recreation centers
- Senior centers
- Public schools

By creating a redundant and robust broadband backbone, the County will provide reliable and affordable high-speed internet access to municipal governments and community organizations—at significantly lower costs than those typically charged by private Internet Service Providers (ISPs).

The project also includes the installation of free public wireless internet access points, particularly in and around libraries and other community hubs. This ensures that all residents, regardless of income or access to in-home broadband, can connect to essential services, education, job opportunities, and telehealth.

This broadband infrastructure is not only a critical response to the digital divide exposed during the COVID-19 pandemic, but a long-term investment in digital equity, public service efficiency, and economic development.

Additionally, the County plans to expand its COVID-19 wastewater surveillance program, which has proven highly effective in detecting viral spread in communities before clinical testing results are available. This early-warning system has allowed Bergen County to respond quickly and direct resources to areas most in need, and continued investment in this program will strengthen public health preparedness and data-driven response capabilities.



f. Revenue Replacement – The COVID-19 pandemic caused significant financial disruption across County operations, as many public-facing services and facilities were forced to close or scale back. As a result, the County experienced considerable revenue losses from:

- **Parks and recreation fees**
- **Public works and construction permit fees**
- **Facility rentals and programming**
- **Declined access to competitive grant opportunities**
- **Shutdown of County run Nursing Home**
- **Decline in home sales**

In accordance with guidance under the American Rescue Plan (ARP), Bergen County will apply **SLFRF (State and Local Fiscal Recovery Funds)** to **offset lost revenues** for the fiscal years **2020 through 2024**. These funds will help stabilize County operations, prevent service reductions, and allow for continued investment in critical recovery initiatives without placing additional financial burden on taxpayers.

### **Promoting equitable outcomes**

*In this section, describe, as applicable, efforts to promote equitable outcomes, including economic and racial equity.*

*In describing efforts to design their SLFRF program and projects with equity in mind, recipients may consider the following:*

*The County of Bergen is committed to using State and Local Fiscal Recovery Funds (SLFRF) in a manner that prioritizes equity and ensures historically underserved, marginalized, and adversely affected communities benefit from recovery efforts. In designing programs and allocating resources, the County has intentionally incorporated equity considerations across all stages—goal setting, outreach, service delivery, and performance measurement.*

- a. *Goals: Are there particular historically underserved, marginalized, or adversely affected groups that recipients intend to serve within their jurisdiction?*

**The County's SLFRF strategy is focused on addressing the needs of communities that have been historically underserved or disproportionately impacted by the COVID-19 pandemic. This includes low-income households, immigrant and refugee populations, communities of color, seniors, individuals with disabilities, and residents experiencing housing instability or food insecurity.**

**The County's goals in this regard are to:**

- **Design programs that directly benefit underserved populations, including housing assistance, broadband access, nutrition programs, and healthcare outreach.**
- **Expand outreach efforts through culturally appropriate communication strategies.**
- **Ensure ease of access by minimizing administrative burden and tailoring program design to the needs of these populations.**

- b. *Awareness: How equitable and practical is the ability for residents or businesses to become aware of the services funded by the SLFRF?*

**While the County offers robust assistance programs related to COVID-19 recovery, awareness of available services can be a challenge—particularly for non-English speakers and those who have had limited interaction with government systems. To bridge this gap, the County has implemented the following strategies:**

- Multilingual media engagement, including partnerships with Spanish- and Korean-language media outlets.
- Translation and interpretation services to support outreach and application assistance for foreign-born and Limited English Proficiency (LEP) populations.
- Community-based engagement by collaborating with houses of worship, civic leaders, nonprofit organizations, and ethnic associations to serve as trusted messengers and facilitate program awareness.

These efforts aim to create practical, inclusive avenues for residents and small businesses to learn about and access SLFRF-funded services.

- c. *Access and Distribution: Are there differences in levels of access to benefits and services across groups? Are there administrative requirements that result in disparities in ability to complete applications or meet eligibility criteria?*

The County recognizes that structural and administrative barriers can limit equitable access to services. To address this, Bergen County is committed to:

- Making all program websites accessible, with easy-to-read formats, ADA compliance, and mobile-friendly or low-bandwidth versions.
- Providing alternatives to digital-only access, including dedicated phone support, printed materials, and in-person assistance through community-based organizations.
- Evaluating eligibility requirements regularly, to ensure they do not inadvertently exclude vulnerable populations and to streamline application processes for those with limited documentation or digital access.

By reducing friction in the delivery of services, the County aims to reach residents who might otherwise fall through the cracks.

- d. *Outcomes: How are intended outcomes focused on closing gaps and/or reaching universal levels of service? How is the jurisdiction disaggregating outcomes by race, ethnicity, and other equity dimensions where relevant for the policy objective?*

**Bergen County is focused on achieving measurable, equity-centered outcomes across key areas of pandemic response and recovery. Program objectives are designed to:**

- **Close service gaps in internet access, food security, educational and employment opportunities, and access to mental health and disability services.**
- **Improve support for isolated or homebound residents, particularly seniors and those with mobility challenges.**
- **Strengthen economic mobility and stability for marginalized communities through targeted support.**

**Where feasible, the County will disaggregate outcome data by race, ethnicity, income level, age, and geography to ensure that investments are effectively reaching the populations most in need. This data will be used to refine strategies, report progress transparently, and hold programs accountable for achieving equitable impact.**

*In describing efforts to implement their SLFRF program and projects with equity in mind, recipients may consider the following:*

- Goals and Targets: Please describe how planned or current use of funds prioritize economic and racial equity as a goal, name specific targets intended to produce meaningful equity results at scale, and include initiatives to achieve those targets.*
- Project Implementation: Explain how the jurisdiction's overall equity strategy translates into focus areas for SLFRF projects and the specific services or programs offered by your jurisdiction in the following Expenditure Category, as indicated in the final rule:*

*Negative Economic Impacts (EC 2): assistance to households, small businesses, and non-profits to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); services to provide long-term housing security and housing supports, address educational disparities, or provide child care and early learning services; and other strategies that provide impacted and disproportionately impacted communities with services to address the negative economic impacts of the pandemic*

*The first annual Recovery Plan, due in 2021, was required to describe initial efforts and intended outcomes to promote equity, as applicable. Beginning in 2022, each annual Recovery Plan must provide an update, using qualitative and quantitative data, on how the jurisdiction's approach achieved or promoted equitable outcomes or progressed against equity goals. Describe any constraints or challenges that impacted project success in terms of increasing equity. Describe the geographic and demographic distribution of funding, including whether it is targeted toward traditionally marginalized communities.*

See Section C(3) on pages 36 and 37 of the Reporting Guidance for additional information.

*Bergen County has made economic and racial equity a foundational priority in the planning and implementation of its State and Local Fiscal Recovery Funds (SLFRF) programs. The County's strategy centers on designing and scaling initiatives that specifically address the needs of historically underserved, marginalized, and disproportionately impacted populations.*

**Key equity-focused goals include:**

- *Reducing food and housing insecurity in low-income and minority communities;*
- *Expanding access to behavioral health and disability services;*
- *Increasing economic mobility through job training, youth development, and workforce re-entry programs;*
- *Improving access to healthcare and wraparound services in medically underserved areas.*

**Specific targets to produce meaningful equity results at scale include:**

- *Delivering food and housing assistance to at least 5,000 low-income families through programs such as the Food Security Task Force and Family Shelter;*
- *Reaching at least 10,000 residents through mobile health services, with a focus on non-English speaking, uninsured, and immigrant populations;*
- *Launching job training, apprenticeship, and retraining programs with a goal of supporting 1,000 individuals from underserved communities—including disconnected youth, veterans, formerly incarcerated individuals, and people with disabilities;*
- *Creating accessible and affordable aftercare and childcare solutions for working families, prioritizing single-parent and low-income households.*

*These goals are pursued through targeted outreach, language access, partnerships with trusted community organizations, and the design of low-barrier, inclusive service delivery systems.*

*Bergen County's commitment to equity translates into a focused and intentional project portfolio under the **Expenditure Category (EC) 2 – Negative Economic Impacts**, which includes a comprehensive suite of services aimed at assisting households, small businesses, and nonprofits most affected by the COVID-19 pandemic.*

## **Negative Economic Impacts (EC 2)**

### **1. Food and Housing Assistance**

- **Food Security Task Force:** Established in 2020, this initiative supports a network of food pantries across Bergen County with funding, logistical coordination, refrigeration, and access to bulk purchasing systems. Outreach efforts prioritize underserved communities, with translation support and partnerships with faith-based and cultural institutions.
- **Family Shelter in Hackensack:** The shelter provides emergency housing and wraparound support services—including case management, mental health care, and referrals to permanent housing—for families facing housing instability. Outreach and eligibility processes have been designed to reduce barriers for non-English speakers and undocumented individuals.

### **2. Services to Individuals with Disabilities, Elderly, and Mentally Ill**

- The County is allocating funding for expanded adult day care services, inclusive recreational opportunities, and supportive employment programs for people with disabilities.
- Additional investments are planned for housing support, crisis stabilization, and mental health awareness campaigns, with a focus on seniors, veterans, and individuals suffering from long-COVID or mental health deterioration due to isolation and economic stress.

## **Services to Disproportionately Impacted Communities**

### **1. Mobile Health and Vaccination Units**

- The County is expanding its successful mobile COVID-19 vaccination program to include seasonal flu shots, health screenings, and support for long-haul COVID sufferers. These units will deploy directly to disproportionately impacted communities, offering both preventative and routine care to populations that traditionally lack regular healthcare access.

### **2. Workforce and Education Support**

- Planned programs will focus on job training, apprenticeships, and vocational retraining, particularly for high school students in underserved areas, disconnected youth, and unemployed adults.
- These efforts will include partnerships with local employers, community colleges, and training providers to create sustainable employment pathways and address workforce gaps.

### **3. Childcare and Aftercare Services**

- Recognizing that childcare remains a significant barrier to workforce participation, especially for low-income households and single parents, the County is exploring expanded support for affordable childcare and after-school programs. These services are critical to ensuring parents can return to work without sacrificing care for their children.

## Community Engagement

*Describe how your jurisdiction's planned or current use of funds incorporates community engagement strategies including written feedback through surveys, project proposals, and related documents, oral feedback through community meetings, issue-specific listening sessions, stakeholder interviews, focus groups, and additional public engagement, as well as other forms of input, such as steering committees, taskforces, and digital campaigns that capture diverse feedback from the community. Recipients should also describe how community engagement strategies support their equity goals, including engagement with communities that have historically faced significant barriers to services, such as people of color, people with low incomes, limited English proficient populations, and other traditionally underserved groups.*

*See Section C(4) on page 37 of the Reporting Guidance for additional information.*

**The County of Bergen is committed to a comprehensive and inclusive community engagement strategy that ensures residents—particularly those from historically underserved and marginalized communities—have meaningful opportunities to inform and shape the use of SLFRF funds. This strategy is rooted in transparency, accessibility, and equity, with the goal of both gathering input and improving program reach and effectiveness.**

### Multi-Channel Engagement Approach

**The County utilizes a holistic and layered approach to community engagement that includes both formal and informal methods of outreach and feedback collection. Key elements include:**

- **Written Feedback Mechanisms:** The County has solicited community input through digital and paper-based surveys, feedback forms, and open calls for project proposals to better understand evolving needs, identify service gaps, and gauge interest in proposed initiatives.
- **Oral Feedback and Interactive Forums:** Public community meetings, issue-specific listening sessions, focus groups, and stakeholder interviews have been conducted, allowing residents to share concerns and ideas in a more conversational and responsive environment. These sessions are held in multiple geographic locations across the County and are often co-hosted with trusted community organizations or leaders.
- **Task Forces and Advisory Committees:** The County has developed specialized groups such as the Food Security Task Force and regularly engages with steering committees consisting of nonprofit partners, health professionals, educators, and municipal representatives. These bodies offer ongoing input and help inform program design and implementation.
- **Targeted Media and Digital Campaigns:** Bergen County's internal communications team manages proactive outreach through a variety of media channels, including:
  - Social media, County websites, and e-newsletters;
  - Billboard, print, and radio advertisements;
  - Community-focused campaigns in Spanish and Korean, representing the largest non-English speaking populations in the County;
  - Additional digital and print materials translated into Chinese, Filipino, Polish, Turkish, and other languages to engage communities with Limited English Proficiency (LEP).

### Partnerships with Trusted Community Anchors

**To deepen trust and improve outreach, the County partners directly with:**

- Houses of worship and faith-based leaders;
- Ethnic and cultural organizations;

- Civic and neighborhood associations;
- Local elected officials and municipal governments.

These partnerships help amplify messaging, foster two-way communication, and ensure that communities traditionally excluded from the decision-making process have a voice in shaping recovery investments.

### **Advancing Equity through Engagement**

Bergen County's community engagement efforts are deliberately designed to support its equity goals, especially for:

- Communities of color,
- Low-income residents,
- Immigrants and refugees,
- People with disabilities,
- Seniors and homebound individuals, and
- Limited English Proficient (LEP) populations.

By removing language barriers, using culturally responsive outreach methods, and partnering with community-based organizations, the County ensures that feedback from underserved groups is not only captured but also acted upon. Feedback is routinely incorporated into program refinement, eligibility criteria reviews, and service delivery adjustments to make programs more responsive, accessible, and effective.

### **Labor Practices**

*Describe workforce practices on any infrastructure projects or capital expenditures being pursued. How are projects using strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers? For example, report whether any of the following practices are being utilized: project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring.*

*See Section C(5) on page 37 of the Reporting Guidance for additional information.*

### **Use of Evidence**

*Describe whether and how evidence-based interventions and/or program evaluation are incorporated into their SLFRF program. Recipients may include links to evidence standards, evidence dashboards, evaluation policies, and other public facing tools that are used to track and communicate the use of evidence and evaluation for Fiscal Recovery Funds. Recipients are encouraged to consider how a Learning Agenda, either narrowly focused on SLFRF or broadly focused on the recipient's broader policy agenda, could support their overarching evaluation efforts in order to create an evidence-building strategy for their jurisdiction. In the Project Inventory section of the Recovery Plan, recipients should identify whether SLFRF funds are being used for evidence-based interventions and/or if projects are being evaluated through rigorous program evaluations that are designed to build evidence. (See details in the Project Inventory section below).*

*See Section C(6) on page 37 and 38 of the Reporting Guidance for additional information.*

Bergen County is committed to ensuring that all infrastructure and capital expenditure projects funded through the State and Local Fiscal Recovery Funds (SLFRF) are delivered with the highest standards of quality, efficiency, and equity. To that end, the County incorporates **strong labor standards** into its procurement and project oversight processes to promote fair wages, safe working conditions, and robust employment opportunities—particularly for historically underrepresented or economically disadvantaged workers.

The following key workforce and labor practices are implemented across relevant County infrastructure projects:

#### **A. Affirmative Action Compliance (N.J.S.A. 10:5-31 et seq.; N.J.A.C. 17:27 et seq.)**

All County-funded construction projects are subject to the requirements of New Jersey's Affirmative Action statutes, which mandate:

- The submission of workforce diversity reports from contractors and subcontractors;
- Compliance with equal employment opportunity (EEO) standards;
- Active efforts to engage and employ a diverse labor force reflective of the community.

This ensures inclusive workforce participation and helps address disparities in employment within the construction sector.

#### **B. Prevailing Wage Requirements (N.J.S.A. 34:11-56.25 et seq.)**

Bergen County enforces the **New Jersey Prevailing Wage Act**, which requires contractors to pay workers the prevailing wage rate based on their trade and classification. This statute—comparable to the federal Davis-Bacon Act—ensures that:

- Workers are compensated fairly and competitively;
- Wages reflect the standard for public works labor in the region;
- In cases of conflicting wage rates (state vs. federal), the higher rate prevails.

These wage protections promote worker retention, job quality, and reduce wage theft or underpayment on publicly funded projects.

#### **C. Public Works Contractor Registration Act (N.J.S.A. 34:11-56.48 et seq.)**

All contractors performing public works in Bergen County must comply with New Jersey's Public Works Contractor Registration Act, which includes:

- Proof of participation in a **registered apprenticeship program**, either through a collective bargaining agreement or as a sponsor of a U.S. Department of Labor-approved apprenticeship program;
- Verification that contractors meet state-defined labor and training standards prior to the award of public contracts.

This requirement supports workforce development and encourages long-term career pathways in the skilled trades.

#### **D. Project Labor Agreements (PLAs)**

On a **case-by-case basis**, and when legally permissible, the County of Bergen requires the use of **Project Labor Agreements (PLAs)** for public works contracts that **equal or exceed \$5 million in direct construction costs**. These agreements, consistent with **New Jersey Public Law 2021, Chapter 69**, are structured to:

- Advance cost efficiency, quality assurance, timeliness, workforce safety, and project completion;

- *Guarantee against labor disruptions such as strikes or lockouts;*
- *Include binding procedures for resolving jurisdictional or labor disputes;*
- *Mandate the use of apprenticeship programs for all contractors and subcontractors;*
- *Ensure compliance with laws and regulations related to **Minority- and Women-Owned Business Enterprise (MWBE)** participation and other equity-related obligations.*

*PLAs also make these labor provisions binding on all participating parties through clearly outlined bid specifications.*

*Through the integration of these policies and statutes, Bergen County ensures that infrastructure projects not only deliver high-quality outcomes for the public, but also serve as vehicles for **economic recovery, workforce equity, and long-term job creation**. These practices demonstrate the County's commitment to upholding fair labor standards, fostering skilled workforce development, and expanding access to public works employment for a diverse population.*

## Performance Report

*Describe how performance management is incorporated into their SLFRF program, including how they are tracking their overarching jurisdictional goals for these funds as well as measuring results for individual projects. The recipient has flexibility in terms of how this information is presented in the Recovery Plan, and may report key performance indicators for each project, or may group projects with substantially similar goals and the same outcome measures. In some cases, the recipient may choose to include some indicators for each individual project as well as crosscutting indicators. Recipients may include links to performance management dashboards, performance management policies, and other public facing tools that are used to track and communicate the performance of Fiscal Recovery Funds. In addition to outlining in this section their high-level approach to performance management, recipients must also include key performance indicators for each SLFRF project in the Project Inventory section (more details below).*

*See Section C(7) on page 38 and 39 of the Reporting Guidance for additional information.*

**The County of Bergen has implemented a robust performance management framework to guide and monitor the effective use of American Rescue Plan (ARP) funds. At the foundation of this framework is a program-specific budget for each major funding area, supported by detailed justifications and aligned with the County's broader recovery and equity goals.**

**Each project is tracked based on the amount of funding allocated, disbursed, and utilized, as well as who the funding serves and how it addresses identified community needs. This data-driven approach allows the County to assess progress toward overarching objectives while maintaining transparency and fiscal accountability.**

**Key Elements of the County's Performance Management Approach Include:**

- **Project-Level Monitoring:** All ARP-funded initiatives are managed on a project-by-project basis, with specific performance indicators and spending milestones tied to each. This enables County leadership to measure impact, ensure program effectiveness, and make informed adjustments where needed.
- **Frequent Review by the American Recovery Team:** The County's American Recovery Team—a multidisciplinary group of budget, policy, and program staff—meets regularly to:
  - **Reassess project budgets and funding distribution;**
  - **Evaluate program reach and community impact;**



- Identify and address implementation challenges;
- Recommend reallocation of funds if greater need is identified elsewhere.
- **Equity-Driven Prioritization:** The County uses real-time feedback and needs assessments to ensure funds are directed to areas and populations most in need. This flexible, responsive model ensures that resources are equitably deployed across Bergen County's diverse communities.
- **Goal Alignment:** Each project is aligned with the County's broader recovery goals, such as addressing negative economic impacts, expanding public health infrastructure, supporting underserved populations, and enhancing long-term resilience.

This performance strategy ensures that the County not only meets federal compliance standards, but also delivers measurable, meaningful outcomes for residents. As projects evolve, the County remains committed to continuous improvement, using performance data to inform decision-making and optimize impact.

## **PROJECT INVENTORY**

*In this section, jurisdictions should provide a description of each project undertaken. See Section C(8) on page 39 and 40 of the Reporting Guidance for additional information. Below is an example of how to present the information noted in the Reporting Guidance, which incorporates project details as well as evidence and performance measure information outlined in the relevant sections above. This information should be replicated for all of the jurisdiction's projects.*

*Recipients have flexibility in the presentation and format of their Project Inventory, provided it includes the minimum required information. Recipients have the option of downloading a spreadsheet of the information entered into their Project and Expenditure Report to assist them in creating the Project Inventory in their Recovery Plan. However, recipients must ensure that their Project Inventory contains the additional information required by this guidance, including but not limited to information about performance measures and evidence/evaluation for each project. In all cases, recipients must post publicly (and submit to Treasury) a single PDF file of their Recovery Plan, which includes the Project Inventory.*

### **Example Project**

Project [Identification Number]: [Project Name]

Funding amount: [Funding amount]

Project Expenditure Category: [Category number, Category Name]

### **Project Overview**

- *A description of the project that includes an overview of the main activities of the project, the approximate timeline, primary delivery mechanisms and partners, if applicable, and intended outcomes.*
- *Link to the website of the project if available*
- *Describe how the project contributes to addressing climate change and/or advances the Justice40 initiative, which sets a target of providing 40 of the benefits of certain federal investments, including climate and clean energy investments to disadvantaged communities (for infrastructure projects under EC 5)*

### **Use of Evidence**

- *Briefly describe the goals of the project, and whether SLFRF funds are being used for evidence-based interventions, the evidence base for the interventions, and/or if projects are being evaluated through rigorous program evaluations that are designed to build evidence. If a recipient is conducting a program*

evaluation in lieu of reporting the amount of spending on evidence-based interventions, they must describe the evaluation design (see Reporting Guidance for additional details that should be included).

- Identify the dollar amount of the total project spending that is allocated towards evidence-based interventions for each project in the Expenditure Categories noted with an asterisk in Appendix 1 of the Reporting Guidance.

### Performance Report

- For the Project Inventories, include key performance indicators for your jurisdiction's major SLFRF funded projects. Report key performance indicators for each project, or group projects with substantially similar goals and the same outcome measures. Jurisdictions may choose to include some indicators for each individual project as well as crosscutting indicators. Include both output and outcome measures. Provide data disaggregated by race, ethnicity, gender, income, and other relevant factors, if possible.
- In addition, include the mandatory performance indicators if your jurisdiction has projects in the relevant areas (this information may be included in each recipient's Recovery Plan as they determine most appropriate). This information should be included in the Project Inventory, but this data will also need to be entered directly into the Treasury reporting portal as part of the Project and Expenditure report, as Treasury has added these fields (for Tier 1 recipients only) to the Project and Expenditure report. Below is a list of required data for each Expenditure Category, where relevant.
  - Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
    - Number of households receiving eviction prevention services (including legal representation)
    - Number of affordable housing units preserved or developed
  - Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
    - Number of workers enrolled in sectoral job training programs
    - Number of workers completing sectoral job training programs
    - Number of people participating in summer youth employment programs
  - Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):
    - Number of students participating in evidence-based tutoring programs<sup>1</sup>
  - Healthy Childhood Environments (EC 2.11-2.14):
    - Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)
    - Number of families served by home visiting

## Project Overview

### **Project Name: Arts & History Grants Program**

Project Identification Number	Art&HistoryGrant
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.29-Loans or Grants to Mitigate Financial Hardship
Status To Completion	Completed
Adopted Budget	\$446,006.23
Program Income Earned	\$0.00

<sup>1</sup> For more information on evidence-based tutoring programs, refer to the U.S. Department of Education's [2021 ED COVID-19 Handbook \(Volume 2\)](#), which summarizes research on evidence-based tutoring programs (see the bottom of page 20).

Program Income Expended	\$0.00
Total Cumulative Obligations	\$446,006.23
Total Cumulative Expenditures	\$446,006.23
Current Period Obligations	\$0
Current Period Expenditures	\$0
Project Description	Providing grants to Arts and History Individuals and Organizations effected by Covid-19.
Does this project include a capital expenditure?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	8 Imp SBs that experienced a negative economic impact
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The program is set to help Individuals up to \$2,500 and Organizations up to \$5,000. The program will be a reimbursement grant to the Arts & History groups and individuals with proof of loss of income in 2020.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Applicants have to provide financial documents that display a loss to their business during the pandemic.
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	1000

**Project Name: COUNTY AMBULANCE SERVICE**

Project Identification Number	031
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.14-Other Public Health Services
Status To Completion	Completed
Adopted Budget	\$3.079.082.05
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$3.079.082.05
Total Cumulative Expenditures	\$2.746.702.05
Current Period Obligations	\$0.00

Current Period Expenditures	\$362.849.52
Project Description	DUE TO THE VOLUNTEER AMBULANCE SERVICES SHUTTING DOWN DUE TO COVID THE COUNTY STARTED A REGIONAL AMBULANCE SERVICE TO ENSURE THE BERGEN COUNTY RESIDENTS GET THE SERVICES THEY NEED TIMELY. THE COUNTY HAS SPLIT THIS COST BETWEEN ARP FUNDING AND CAPITAL FUNDING TO SECURE 4 AMBULANCES AND ALL NECESSARY EQUIPMENT. THE SERVICES WILL EARN INCOME ONCE THE AMBULANCES GET ON THE ROAD.

Does this project include a capital expenditure?	Yes
What is the Total expected capital expenditure, including pre-development costs, if applicable	\$3.079.082.05
Type of capital expenditures, based on the following enumerated uses	Emergency operations centers and acquisition of emergency response equipment
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	THE BERGEN COUNTY AMBULANCE SERVICES WILL WORK IN CONJUNCTION WITH HOSPITAL AMBULANCE SERVICES TO RESPOND TO CALLS FOR SICK AND INJURED RESIDENTS.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	DUE TO COVID-19 BERGEN COUNTY SAW A LARGE DECLINE IN VOLUNTEER AMBULANCE SERVICES AS WELL AS VOLUNTEER AMBULANCE SERVICES WANTING TO RESPOND TO COVID-19 POSITIVE PATIENTS. THIS MEASURE WILL SAVE THE LIVES OF THOSE IN NEED OF MEDICAL EMERGENCY SERVICES.

**Project Name: 2023 REVENUE LOSS**

Project Identification Number	REVLOSS2023
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$39,600,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$39,600,000.00
Total Cumulative Expenditures	\$39,600,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	LOSS OF REVENUE FOR 2023

**Project Name: BVMI HEALTH CENTER**

Project Identification Number	250-033
Project Expenditure Category	2-Negative Economic Impacts

Project Expenditure Subcategory	2.26-Addressing Educational Disparities: Mental Health Services
Status To Completion	Completed Less Than 50%
Adopted Budget	\$500,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$500,000.00

Total Cumulative Expenditures	\$49,313.55
Current Period Obligations	\$0.00
Current Period Expenditures	\$49,313.55
Project Description	BUILD OUT OF HEALTH CENTER FOR UNDERINSURED OR NON-INSURED INDIVIDUALS
Does this project include a capital expenditure?	Yes
What is the Total expected capital expenditure, including pre-development costs, if applicable	\$500,000.00
Type of capital expenditures, based on the following enumerated uses	Medical equipment and facilities

**Project Name: 2024 REVENUE LOSS REPLACEMENT**

Project Identification Number	2024-RRLR
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$39,600,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$39,600,000.00
Total Cumulative Expenditures	\$39,600,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	REVENUE REPLACEMENT FOR 2024

**Project Name: 2022 REVENUE LOSS**

Project Identification Number	2022- REV LOSS
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$32,599,302.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00

Total Cumulative Obligations	\$32,599,302.00
Total Cumulative Expenditures	\$32,599,302.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	2022 REVENUE LOSS

**Project Name: Ramapough Lenape Community Project**

Project Identification Number	2200192
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other
Status To Completion	Completed
Adopted Budget	\$56,521.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$56,521.00
Total Cumulative Expenditures	\$56,521.0
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	ENHANCEMENTS TO THE RAMAPOUGH LENAPE COMMUNITY CENTER
Does this project include a capital expenditure?	No

**Project Name: Hazardous Materials Collection Program**

Project Identification Number	224038
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.4-Public Sector Capacity: Effective Service Delivery
Status To Completion	Completed
Adopted Budget	\$750,085.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$750,085.00
Total Cumulative Expenditures	\$750,085.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	This project is intended to continue the County Hazardous Materials Collection Program for one year until the Bergen County Utilities Authority can get a fee change to continue the sustainability of the program. Due to the increase in freight charges and other expenses associated with Hazardous Waster disposal the program could not sustain funding to keep the program running. The program is vital to
	Bergen County residents as well as the environment making sure that proper disposal is occurring.
Does this project include a capital expenditure?	No

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Covid-19 has a major impact on this program. With more families home more waste was being produced. This program will allow not only for this year but years to come the Hazardous waste to be disposed on correctly.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	This program is important to both the public health and negative economic impacts of Covid-19 as we are trying not to increase waste charges on already struggling homes.

**Project Name: Center for Online Learning**

Project Identification Number	225250
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other
Status To Completion	Completed
Adopted Budget	\$1,420,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$1,420,000.00
Total Cumulative Expenditures	\$1,420,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	<p>The COVID-19 pandemic has made access to online instruction a core aspect of higher education; however, not all institutions of higher education were equally prepared for the transition to remote learning.</p> <p>Colleges and universities that enrolled a greater percentage of students in distance education courses prior to the pandemic were expected to be well prepared to support the transition to remote learning given their experience and infrastructure already in place. Yet, approximately one year prior to the pandemic, in the fall 2018 semester, only 11.9% of students at Bergen Community College (BCC) were enrolled in online classes. BCC was at a significant disadvantage compared with other institutions of higher education in New Jersey. It fell into the category of "less prepared."</p> <p>Addressing this critical need with the development of a robust Center for Online Learning will be key in continuing to position the College as an economic engine for the County and the region.</p> <p>Whereas BCC has a long history of offering courses in an asynchronous, online modality, it has not provided the technological or personnel infrastructure needed to provide true online services to meet an ever-increasing student and community demand. The Center for Online Learning will be dedicated to expanding virtual and fully online instructional services for all non-credit and credit-based programs at the</p>

	<p>College.</p> <p>In recent years, the College has opted for a free learning management system (Moodle) that effectively limits the scope, range, and quality of educational services that could be provided by a best-practices system, creating a limited educational experience for BCC's students in comparison to competitor institutions.</p> <p>The College proposes to create a Center that utilizes a new learning management system (LMS) (cost A) and hires new positions (cost B) to provide a full range of technologist and designer support to faculty. Through the Center, the College would not only improve its course offerings, but would also further define fully online programs and boost enrollment by expanding access (serving additional community members) in the process.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$1,420,000.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	7 Imp Other HHs or populations that experienced a negative economic
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The College proposes to create a Center that utilizes a new learning management system (LMS) (cost A) and hires new positions (cost B) to provide a full range of technologist and designer support to faculty. Through the Center, the College would not only improve its course offerings, but would also further define fully online programs and boost enrollment by expanding access (serving additional community members) in the process.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The need for online learning capabilities increased more during the pandemic than ever before. This Center will ensure no gaps in education for any students going forward.

### Project Name: COVID-19 Cleaning & Disinfection

Project Identification Number	101-039
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.3-Public Sector Workforce: Other
Status To Completion	Completed
Adopted Budget	\$107,152.80
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$107,152.80
Total Cumulative Expenditures	\$107,152.80
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00



Project Description	Covid-19 positive case office disinfecting
Does this project include a capital expenditure?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The project is to clean and disinfect offices and common areas with confirmed COVID-19 infection to prevent further spread.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The cleaning and disinfecting of common areas helps to mitigate spread.

### **Project Name: Alternatives to Domestic Violence**

Project Identification Number	ALT TO DV
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.11-Community Violence Interventions
Status To Completion	Completed
Adopted Budget	\$44,241.28
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$44,241.28
Total Cumulative Expenditures	\$44,029.58
Current Period Obligations	\$0.00
Current Period Expenditures	\$2,550.00
	<p>Annually, Alternatives to Domestic Violence renders services to more than 1,100 unduplicated victims and more than 415 unduplicated mandated clients from either Superior and/or municipal courts, probation, and/or Division of Child Protection and Permanency. These services include counseling for both victims and offenders, court preparation sessions, and legal intakes for pro bono representation. Prior to the COVID-19 public health crisis, all services and pertinent client records were kept and maintained via paper folders with limited client information stored on our in-house data base. COVID-19 quickly determined the need for a coordinated system which would allow for precise and accurate information to be available to staff in order to quickly and appropriately respond to survivors needs. Along with the change in the delivery of services shifting from in-person to virtual, the victim's needs changed significantly due to the extenuating circumstances of the public healthcare crisis. The demand to offer digital and virtual modes of communication for survivors is pertinent. Initially due to the COVID-19 pandemic, the number of HOTLINE calls declined largely due to survivors in need not having access to a safe place to make a phone call during periods of lock down. The effects of the pandemic-isolation and lock downs are still impacting survivors ability to safely connect with resources. In order to provide a structured coordinated approach to meeting the client's communicative needs, as well as have access to important client information in order to properly support, the agency would like to obtain client management software. Grantor's require that ADV services be rendered in compliance with HIPPA, as well as</p>

Project Description	<p>meeting the strong confidentiality provision that limits the sharing of victims' personal identifying information. Global Vision Technologies FamCare's software platform has end-to end encryption, is HIPPA compliant, and satisfies all compliance issues in accordance with our grantor's. The software requested was vetted and approved by our IT department. Cesar Guerra confirmed that the software requested could be securely integrated into our system. The software requested would overcome the barriers set for by the COVID-19 pandemic by allowing clients and ADV to communicate through a multitude of channels such as messaging, texting abilities, and client portal access offered in various languages to meet clients communicative needs comfortably. Additionally, the platform has the ability to be integrated with other existing HIPPA compliant systems, which could allow for safely sharing information between other referring and mandating entities. With the courts still being virtual and information sent electronically, this program would allow for that pertinent information to be fed directly into our system allowing for a more responsive and cohesive approach to coordinating client services, which ultimately will lead to faster access.</p> <p>The project is broken into two implementation phases in order to manage the overall cost. The overall budget for the project is \$44,241.28 which includes the one time integration fee (transferring of our current data into the new system). Phase I costs (\$13,250), including the platform and user licensing costs. Before entering Phase II, the goal is to fully learn the system, configure the system and perform a gap analysis to determine necessary customizations. Phase II is anticipated to begin three to six months after the initial software implementation. Phase II will allow for specific tailoring and configurations as well as importing client data. In working with Cesar throughout this process, our goal is to utilize ADV staff and IT staff to help with data integration to reduce the cost. The cost for Phase II is estimated at \$18,000--with \$7,000 (35 hours) dedicated to importing data. Following year one, the annual fee for ongoing maintenance and hosting is \$18,937.50. It is anticipated that this platform will be made sustainable past ARP funding by other grant opportunities, as our grantors encourage the use of safe, diverse, and accessible technology applications to provide services to clients in need.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$44,241.28
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	7 Imp Other HHs or populations that experienced a negative economic
Secondary Impacted and/or Disproportionately Impacted populations	7 Imp Other HHs or populations that experienced a negative economic
Is a program evaluation of the project being conducted?	No
	Annually, Alternatives to Domestic Violence renders services to more than 1,100 unduplicated victims and more than 415 unduplicated mandated clients from either Superior

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	and/or municipal courts, probation, and/or Division of Child Protection and Permanency. These services include counseling for both victims and offenders, court preparation sessions, and legal intakes for pro bono representation. Prior to the COVID-19 public health crisis, all services and pertinent client records were kept and m
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	We are using this funding to enhance our established ADV program.

### **Project Name: IT INFRASTRUCTURE & SOFTWARE**

Project Identification Number	037
Project Expenditure Category	7-Administrative
Project Expenditure Subcategory	7.1-Administrative Expenses
Status To Completion	Completed
Adopted Budget	\$3,717,832.16
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$3,252,704.85
Total Cumulative Expenditures	\$3,054,644.85
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	IT CONSULTING SERVICES, COMPUTER INTEGRATION SOFTWARE FOR ONLINE BUSINESS, RADIO EQUIPMENT FOR PROSECUTOR

### **Project Name: Edgewater Water Pollution Control Facility Plant Conversion**

Project Identification Number	217269
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.1-Clean Water: Centralized wastewater treatment
Status To Completion	Completed More Than 50%
Adopted Budget	\$18,089,246.59
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$18,089,246.59
Total Cumulative Expenditures	\$18,089,246.59
Current Period Obligations	\$0.00
Current Period Expenditures	\$8,089,246.59
	In October of 2007, the Bergen County Utilities Authority (BCUA) assumed responsibility for the Edgewater Water Pollution Control Facility (WPCF) as the facility had been facing major challenges meeting the permit requirements for new effluent discharge into the Hudson River and addressing odor related issues have been situated in prime residential areas . The BCUA studied alternatives to address the

Project Description	non-compliance and odor challenges, and concluded that the most effective solution was to decommission the Edgewater WPCF and construct a pump station and a force main to transfer the wastewater to the Little Ferry WPCF. The decommissioning and conversion of the Edgewater WPCF will require the demolition of the existing building and the construction of the new pump station designed to accommodate the newly established flood elevations. The station will also have state of-the art engineering equipment and controls, including being equipped with five pumps that would provide great flexibility, duality and redundancy to meet the challenges of the greatly variant flow characteristics. The pump station will force flow via twin 18 inch pipes through easements and public right of ways across the towns of Edgewater, Cliffside Park, Fairview, North Bergen and Ridgefield until it reaches the gravity sanitary sewer. Most, notably, approximately nearly one mile of the twin pipes will be constructed with an abandoned railroad tunnel owned by the NY Western and Susquehanna RR Company.
Does the project prioritize local hires?	Yes
Does the project have a Community Benefit Agreement, with a description of any such agreement?	No

### **Project Name: Wastewater Sampling Project**

Project Identification Number	217269-1
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.5-Clean Water: Other sewer infrastructure
Status To Completion	Completed
Adopted Budget	\$1,312,896.97
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$1,312,896.97
Total Cumulative Expenditures	\$1,312,896.97
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	This project above is a continuation of a Wasterwater Sampling Project that was original started with the use of CARES funding. This project is a COVID-19 wastewater sampling project involving the Bergen County Utilities Authority, Passaic Valley Sewer Commission (PVSC), Columbia University, and Bergen County. The purpose of the project is to continue to evaluate, study, and measure the presence of COVID-19 in wastewater in order to determine possible approaches and early warnings of COVID-19. As COVID-19 remains a serious health concern, the early warning detection system of this project is vital to community safety. The BCUA contracted outside consultation to assist with COVID-19 wastewater sampling.
Projected/actual construction start date	10/8/2021

Projected/actual initiation of operations date	12/30/2021
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Location Type(for broadband, geospatial location data)	Address Range
Location Details	Bergen County
Public Water System (PWS) ID Number	N/A
National Pollutant Discharge Elimination System (NPDES) Permit Number	NJ0020028
Median Household Income of service area	\$69,224.00
Lowest Quintile Income of the service area	\$11,900.00
Does the project prioritize local hires?	No
Does the project have a Community Benefit Agreement, with a description of any such agreement?	No

### **Project Name: Cogeneration Engines Rehabilitation Improvements**

Project Identification Number	R-233259-2
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.5-Clean Water: Other sewer infrastructure
Status To Completion	Cancelled
Adopted Budget	\$0.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Rehabilitation of the cogeneration engines at the Bergen County Utilities Authority's Little Ferry Water Pollution Control Facility. The cogeneration units have been operating for approximately thirteen (13) years and are at or approaching their maintenance milestone of 60,000 operating hours. The rehabilitation of these engines is required at this time in order to ensure that the Little Ferry WPCF will be able to maintain resiliency due to a power failure.

### **Project Name: Northern Valley Force Main Improvements**

Project Identification Number	R-233259
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.5-Clean Water: Other sewer infrastructure
Status To Completion	Cancelled
Adopted Budget	\$0.00
Program Income Earned	\$0.00

Program Income Expended	\$0.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Improvements to the Northern Valley Force Main. An assessment inspection identified concerns and recommended the replacement of segments of the 42-inch diameter prestressed concrete cylinder pipe (PCCP). Bergen County Utilities Authority (BCUA) plans to replace approximately 260 linear feet of this 42-inch PCCP section. In addition, the project includes the installation of four air release valves along the Northern Valley Force Main and the installation of one air release valve along the Northvale Force Main.

### **Project Name: Revenue Loss Emergency 2020**

Project Identification Number	GJ-1659 (21)
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$26,500,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$26,500,000.00
Total Cumulative Expenditures	\$26,500,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Emergency appropriation deferred charged create from 2020 revenue loss. Paydown required in budget for deferred charge.

### **Project Name: 2021 Revenue Loss**

Project Identification Number	GJ-1141
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$30,878,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$30,787,000.00

Total Cumulative Expenditures	\$30,787,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Revenue loss based on federal calculation for 2021.

**Project Name: Winter Wonderland County Event**

Project Identification Number	Winter Wonderland
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.37-Economic Impact Assistance: Other
Status To Completion	Completed
Adopted Budget	\$1,309,731.44
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$1,309,731.44
Total Cumulative Expenditures	\$1,309,731.44
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	<p>Prior to the the pandemic the County of Bergen would host a Winter Wonderland event in Van Suan park that was funding solely by donation from businesses in the Bergen County area. Winter Wonderland serves the Bergen County communities in a number of ways. It helps small business with selling their products, it increases tourism to Bergen County, it gives residents a number of outside activities while being able to social distance. The County found that not having the program for a second year in a row would be more determinantal then beneficial to the Bergen County residents, small business, art vendors and other that enjoy it. We believe the utilizing the ARP funding for one year to build back up the Event income would be a beneficial use of the funding since many that utilize it were negatively impacted by the pandemic. The funding that was generated this year by the sale of the tickets will be escrowed to support next years event.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Is a program evaluation of the project being conducted?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The event was rolled out to provide outdoor an outdoor educational and family event to Bergen County residents.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Lockdown effected many people, kids and families being one of those major groups. This outdoor event allowed for families to spend time outdoors ice skating and enjoying the zoo events while being socially distant.

**Project Name: GovPilot Portal Enhancements**

Project Identification Number	212856



Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.5-Public Sector Capacity: Administrative Needs
Status To Completion	Completed
Adopted Budget	\$330,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$330,000.00
Total Cumulative Expenditures	\$330,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	<p>The current contract with GovPilot has been for 5 modules, which requires a \$65k annual expenditure to pay for the contract/licensing agreement. These modules have been successfully utilized to digitize and streamline paper processes, such as Public Works work orders/Citizen reporting of public works issues, and road opening permits.</p> <p>There is need for additional modules to solve software and process challenges in other departments. GovPilot offers a \$165k Unlimited Package which would cover any and all additional modules developed for the County. These modules would help eliminate paper processes, allowing more efficient processing by employees and allow for remote processing.</p> <p>Most modules also have a public-facing component, and the expansion of modules is meant to provide greater government services online, increasing access for members of the public who are unable to come to Hackensack during normal business hours. Integrating these modules with online payment solutions would allow for easier payment and new revenue from the increase in service delivery.</p> <p>We are requesting an additional \$100k for expansion of GovPilot to include unlimited modules.</p>
Does this project include a capital expenditure?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The modules were purchased to assist the County in providing paperless, non-contact way for residents to perform tasks and pay for items without physically coming to a County location. One major component is the implementation of a credit card processing services for all departments in the County.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The County has made sure that all departments have the capabilities of providing non-contact services to residents.

### Project Name: Juvenile Fire Prevention Program

Project Identification Number	2100320
Project Expenditure Category	1-Public Health

Project Expenditure Subcategory	1.12-Mental Health Services
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Status To Completion	Completed
Adopted Budget	\$41,805.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$41,805.00
Total Cumulative Expenditures	\$41,805.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	<p>The Juvenile Fire Prevention Program was historically funded by a grant from the State of NJ, however when the pandemic hit the State cancelled the funding. At the time the funding was cancelled the County of Bergen had already finalized the budget and did not have the ability to add to fund the program. The Bergen County Juvenile Fire Prevention program is for youth up to the age of 18 displaying recurring interest and/or engagement in fire setting behaviors and this program is the only one of its type in Bergen County. Mental Health has been a major driving factor in the behaviors being sought out by these juveniles. Lock-downs and virtual learning coupled with parents working from home and have less time to closely monitor the child's actions have lead to an increase in the negative behaviors. The County did not want to eliminate the program due to a funding snafu for youth that needed the help. The County funded the program for 1 year through the ARP funding to keep the program intact. The program contains a mental health and counseling component which we believe is very important during this time.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Is a program evaluation of the project being conducted?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The pandemic highlighted an area of mental health that was on the rise during lockdown. Increase cases of arson related events from youth 18 and younger. This program provide screenings, education, mental health and clinical services as well as referral services for these adolescents with arson behaviors.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	It is important for the safety of the individuals as well as other that this behavior health/ mental health category is not only studied, but treated.

**Project Name: Vaccination Sites and Mobile Sites**

Project Identification Number	Vaccinations
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.1-COVID-19 Vaccination
Status To Completion	Completed
Adopted Budget	\$68,062.30
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$68,062.30
Total Cumulative Expenditures	\$68,062.30
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Throughout the pandemic the County has ran and participated in multiple Vaccination events. The County has mobile trailers that they use in conjunction with New Bridge Medical Center that go out to communities and provide mobile vaccination clinics and also go to homebound residents. The County ran an event to incentive young 12-17 to get vaccinated where we provided a \$25 gift card to all children whom received a vaccination. The County also runs vaccination clinics within our Bergen County Correctional Center to provide incarcerated individuals the opportunity to receive a vaccination in hopes of limiting outbreaks within the jail.
Does this project include a capital expenditure?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Vaccination program were administered to give the residents an option for vaccination. The County ran an incentive based program for children 12-17 to come and get vaccinated. We provided those child with a \$25.00 amazon gift card.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Vaccination of residents has been a main goal of the County.

### **Project Name: Testing Initiatives for Employees and Residents**

Project Identification Number	Testing
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.2-COVID-19 Testing
Status To Completion	Completed
Adopted Budget	\$415,075.33
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$415,075.33

Total Cumulative Expenditures	\$415,075.33
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Vaccination Clinics have been setup for Unvaccinated County Employees and testing for inmates upon booking at
	the Bergen County Correctional Facility.
Does this project include a capital expenditure?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Secondary Impacted and/or Disproportionately Impacted populations	2 Imp Low or moderate income HHs or populations
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The funding above is used for the testing of County Employees as well as inmates at the County Correctional Center.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	In order to reopen the building testing protocol had to be put in place for all unvaccinated employees. Testing protocol for inmates is standard at intake.

### **Project Name: Packetalk Trailers**

Project Identification Number	208508
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.5-Public Sector Capacity: Administrative Needs
Status To Completion	Completed
Adopted Budget	\$472,500.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$472,500.00
Total Cumulative Expenditures	\$472,500.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00

Project Description	<p>These Packetalk trailers will be used for multiple purposes around the County of Bergen. Such purposes include but are not limited to: COVID-19 Testing Sites, COVID-19 Vaccination Sites, monitoring population density, and securing outdoor events, adding thermal capabilities to an existing facility, and contact tracing. These trailers incorporate several functions: thermal imaging cameras (which will allow you to read a person's body temperature in an outdoor environment), ALPR cameras which will record the license plates of every vehicle for contact tracing purposes, and providing situational awareness information real time while not having to put personnel in a crowded environment to monitor it. These trailers will be used at numerous sites around the County. Due to COVID-19 the County has changed the way they conduct operations. Therefore events that would normally be inside buildings which contain the proper technology are now being held outside at venues that do not contain the necessary technology. These trailers will allow us to stand up that technology at any facility the County deems necessary in an expedient manner to ensure public safety.</p>
Does this project include a capital expenditure?	No
	This purchase helped the County to protect all vaccination

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	and test equipment at all the mobile vaccination and testing sites. The trailers are not house and activated as extra security around the perimeter of the County PPE storage facility.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The equipment was purchased as a direct need for vaccination and testing sites and PPE storage needs.

**Project Name: Application Review Services and In-Person Support for Emergency Rental Assistanc**

Project Identification Number	ERAP Services
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.18-Housing Support: Other Housing Assistance
Status To Completion	Completed
Adopted Budget	\$2,267,491.24
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$2,267,491.24
Total Cumulative Expenditures	\$2,267,491.24
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00

Project Description	The County hired two firms to assist the County in the review of applications for our Emergency Rental Assistance Program. The County expended the administrative funding allocation and require additional support. Greater Bergen serves as out in-person application assistance. Applicants can meet with a representative in person and they will assist them in all aspects of entering their applications.
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	4 Imp HHs that experienced increased food or housing insecurity
Secondary Impacted and/or Disproportionately Impacted populations	2 Imp Low or moderate income HHs or populations
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The firm Ernst & Young have provided us with our ERAP application portal. The portal has additional costs that are ongoing such as IT enhancements and technical support. This funding also includes our in-person application support and call center contract.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The portal and in-person support is vital in assisting County residents with Emergency rental assistance needs.

**Project Name: Homeless Shelter Expenses**

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Project Identification Number	Homeless Shelter
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.16-Long-Term Housing Security: Services for Unhoused persons
Status To Completion	Completed
Adopted Budget	\$613,714.75
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$613,714.75
Total Cumulative Expenditures	\$613,714.75
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The County of Bergen operates a Adult Homeless Shelter as well as a Transitional Housing Center for the residents of Bergen County. The pandemic has proved challenges in these areas due to the congregate sheltering setting in both of these locations. In order to protect all the individuals residing in these units the County has had to implement testing and sheltering protocols for COVID-19 positive residents.
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The funding is helping to more efficiently run the Homeless shelter and transitional housing center during the pandemic. Increase protocols have been implemented in order to stop the spread in high risk congregate settings. This funding is also helping to supplement additional administration fees incurred for our ERAP programs.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The County is making sure that we are equipping the homeless shelter with the right equipment and servicing items needed to keep the population relying upon the shelter safe from COVID. The advanced protocols have also helped us test individuals with their consent for other contagions and get the proper treatment and sometime life saving services.

**Project Name: Food Security Task Force**

Project Identification Number	Food Security Task Force
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.1-Household Assistance: Food Programs

Status To Completion	Completed 50% or more
Adopted Budget	\$1,928,474.34
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$1,928,474.34
Total Cumulative Expenditures	\$1,803,474.34
Current Period Obligations	\$0.00
Current Period Expenditures	\$5,000.00
Project Description	<p>The Food Security Task force was originated using the CARES funding. The County will continue assisting families of Bergen County utilizing ARP funds as we continue our donation campaign for long term stabilization. COVID-19 exacerbated food insecurity levels across Bergen County. On July 15th 2020, Bergen County launched the Food Security Task Force led by Commissioner Tracy Zur and the County Executive Office along with key leadership from local nonprofits and key representatives from across the County who manage food pantries and local meal distribution efforts daily. Together, this Task Force is charged with devising new solutions to ensure every County resident has access to healthy food options during this pandemic and afterwards. While there are over 80+ emergency food providers spread across the County, a recent survey indicated the majority of these sites are experiencing a 50% increase in clients since March 2020 with some sites now serving an increase of more than 200%. Many of these providers are reliant on private individual donations and supplies are quickly dwindling as they struggle to meet the new demand.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	4 Imp HHs that experienced increased food or housing insecurity
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	<p>During Covid-19 and continuing today at least 1 in 14 residents are experiencing Food Insecurity. The County has assisted in a number of ways with holding distribution drives, assisting the over 80+ emergency food providers spread across the County, working closely with hospital and Social Services, &amp; ensure households are fed with healthy options. The mission of the task force is to ensure that the 80+ pantries remain fully stocked even after the pandemic.</p>



Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The Bergen County task force goals are to 1) ensure households are fed with healthy options, 2) keep local pantries and food distribution efforts stocked, 3) create a network amongst community food providers for increased cooperation, 4) continuously track the levels of food insecurity across the county, 5) connect our food insecure population to a wider array of Social Services, 6) establish a donation based system where people can donate to help sustain the funding for future years.
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Number of households served (by program if recipient establishes multiple separate household assistance programs)	25,000
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**Project Name: Private Fiber Run WAN**

Project Identification Number	BROADBAND-1
Project Expenditure Category	5-Infrastructure
Project Expenditure Subcategory	5.21-Broadband: Other projects
Status To Completion	Completed 50% or more
Adopted Budget	\$33,704,347.62
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$33,704,347.62
Total Cumulative Expenditures	\$31,181,204.63
Current Period Obligations	\$0.00
Current Period Expenditures	\$1,005,495.66

Executive Summary:

The Coronavirus has transformed the lives of Americans in many ways and technology has played a vital role in that transformation. 2020 brought on a new normal with the shutdown of schools, businesses, workplaces and forced millions of Americans to relocate from the office and classroom to the home office and bedroom. Bergen County experienced this technology transition for both the good and the bad. The CARES funding played a large role in assisting to get the technology that was needed to transition the County workforce of nearly 2,900 to a remote environment with the purchase of laptops and other needs, however one struggle still existed the unreliability of the internet used to keep our virtual environment up and running. With the uncertainties of the pandemic it was vital for the County to come up with a plan to ensure that our workforce had the least interruptions as possible so we can continue to provide services to the constituents of Bergen County. The County then decided that a Private Fiber WAN was a beneficial solution, not only to the County of Bergen, but also to the 70 municipalities that share our borders.

Project Summary:

Internet connectivity became a necessity during the pandemic, not only for the County of Bergen but for the entire world. The stress on the public networks led to downtime during peak hours that the County of Bergen could not afford when trying to service the public, educate children, and ensure public safety, health and welfare to the nearly 1 million residents of Bergen County. The Private Fiber WAN was the solution that the County of Bergen needed in order to operate at the highest level of service for not only County Departments but also for municipalities and indirectly the residents of Bergen County by creating a closed loop infrastructure that will be managed directly by the County. The Private Fiber WAN provides for greater security of governmental data, increased broadband speed and unlimited bandwidth, cost effective, no longer paying for an ISP, more reliability as fiber can withstand

fluctuations in temperature and can be submerged in water, supports voice-over IP phone networks, good for the environment as it requires lower energy with copper cables and allows for the County to assist municipalities with lower utility bills. The County will indirectly assist households and residents by connecting to the libraries and County parks in the 70+ municipalities of Bergen County. The project will be rolled out in three phases, starting from the most critical and easiest to implement, to the more wide-spread and logistically harder areas to implement.

Phase 1: Implementation of Private Fiber Network for 34.93 miles throughout Bergen County to allow for faster internet speed and unlimited bandwidth. This phase will focus on 18 vital locations throughout the County to stabilize the existing infrastructure and provide for a seamless transition from office to home when working offsite is needed. The County will also provide the fiber run to assist our Technical School so that students have the ability to transition from the classroom to home schooling without the loss of services. The 18 locations will include:

- 1) Bergen County Administration Building (OBCP) – The core of the County operation and is comprised of the Legislative, Executive, Financial & Information Technology, Health and Human Services department. All the departments in OBCP were transitioned to a work from home setting when COVID-19 hit.
- 2) Bergen County Technical School – Offers Full and Part-time technical instruction to over 18,000 secondary and adult students. The technical schools also provide services broad spectrum special education programs and services for children and adults with disabilities through the Special Services Schools. The Schools were greatly impacted and had to transition to a virtual learning environment when the pandemic hit.
- 3) Prosecutors Office Justice Center – The Prosecutors office investigate and prosecute criminal offenders, assist municipal departments in law enforcement needs, and also have specialized units such as arson, homicide, sex crimes, drug trafficking, organized crime, domestic violence, insurance fraud and cybercrimes. During the pandemic the prosecutor's office also stepped in and helped with Contract tracing needs, delivery of food and meals to the elderly and also assisting municipalities who were effected by staff shortages due to the pandemic. Prosecutor's staff were able to be transitioned to a work from home environment and it was crucial that they had the technology in place to keep them connected at all time.
- 4) Public Safety Center – The Public Safety Center of PSOC, is a vital area as it home to the Bergen County's 9-1-1 and dispatch operations. The PSOC serves 21 towns and acts as a secondary alternate call routing center for all of Bergen County as well as other County agencies. Due to the Pandemic and the absence of 9-1-1 due to illness PSOC stepped up and assisted municipalities with all 9-1-1 needs. They also served in the capacity of recording COVID-19 cases for contact tracing and reporting.
- 5) Environmental Center – The Bergen County Environmental Center is the only County facility in western central Bergen and is an integral location to complete the fiber loop, especially considering the lack of available broadband infrastructure currently in the vicinity. The

Project Description

facility is a wildlife refuge and education center for numerous student groups, Boy/Girl scout troops, as well as being an active public park. Expanding internet connectivity in this park will expand educational opportunities and access for park visitors.

6) Youth Center – The Bergen County Youth Shelter is a state licensed residential crisis and homeless shelter for youth ages 11 through 17. Runaway, homeless and at-risk youth may access the program on a walk-in or referral basis 24 hours a day, 365 days a year. The program addresses youths' immediate needs, including food, clothing, health and mental wellbeing. Residents need internet access for things such as Education needs, counseling, court and other areas of need. During the pandemic it was extremely important to keep the facilities internet up and running for all areas from intake to virtual learning.

7) Van Saun County Park – Fiber run was important to assist household and communities with little not no internet needs. The park allowed for residents to work from the park or attend virtual learning if internet was weak or non-existent in the household. Wi-fi capabilities also allowed parents to be connected to work while giving children much needed fresh air throughout the pandemic lockdown.

8) Campgaw Maintenance Building – Fiber run was important to assist household and communities with little not no internet needs. The park allowed for residents to work from the park or attend virtual learning if internet was weak or non-existent in the household. Wi-fi capabilities also allowed parents to be connected to work while giving children much needed fresh air throughout the pandemic lockdown.

9) Bergen County Juvenile Center- As with any correction setting access to internet is important for a number of reasons. Juveniles under the care of the Bergen County Juvenile system must be provided educational, recreational, religious and social opportunities. During the pandemic the facility was placed on a lockdown to control the spread of the virus, many of the activities that have to be provided to the juveniles needed to switch to a virtual platform, such as school and attorney meetings.

10) Community Transportation: The Division is in charge of providing a safe, trouble-free, scheduled transportation system for persons with disabilities, seniors and frail residents of Bergen County. Each bus is equipped with technology equipment to ensure that riders get where they need to go as quickly and safely as they can. During the pandemic Community Transportation also assisted in the transport of residents to testing and vaccination sites. Community transportation also help with the delivering of nutritional meals to homebound clients daily. During the pandemic the scheduling and delivery of these meals increased and stabile wi-fi and internet allowed the delivery to be seamless and timely.

11) Animal Shelter – Due to the pandemic the animal shelter was closed for in-person meetings and adoptions. The animal shelter needed to switch to a zoom based adoption process. The animal shelter internet connectivity had to be upgrade in order to accommodate the ability to be able to hold virtual adoption.

12) Voting Warehouse- The pandemic brought on many changes to the voting structure in the State of NJ. The

Voting Warehouse became vital in making sure that all the new technology that was introduced had the capability of being programs. Secure internet is extremely important for the programming of voting machines and now the e-poll books,

13) BC Annex – During the pandemic the BC Annex became a vital location is the coordination and distribution of PPE and food security items. The internet in the area of the Annex always had issues with connectivity and it was vital that internet connection was reliable for planning, distribution and logging of the activities taking place at the location.

14) New Bridge Medical Center – New Bridge Medical Center as well as the FEMA constructed vaccination tent were critical from the start of the Pandemic. Internet connectivity and bandwidth was essential with multiple COVID-19 operation being coordinated on the same grounds as the same time. NBMC was running an external pop-up field hospital, drive thru testing site and very large vaccination site. All of the activities relied upon fast and reliable internet to be order to treat, log, and test and vaccinate the residents of Bergen County.

15) Darlington County Park – Darlington Park is a large park in the Borough of Mahwah, a mountainous and wooded municipality that has areas with spotty cell phone service. Expanding broadband service to this location will ensure park amenities and communications can function properly, and provide options to expand park services to residents.

16) Community Services – 327 Ridgewood Avenue – This building, located near the County’s hospital, houses numerous County agencies such as the Improvement Authority, and will soon house an auxiliary communication and dispatch center for Bergen County law enforcement and first responders. Robust connection is necessary here for this center to function properly as part of the County’s 911 and dispatch network.

17) Overpeck Park – Overpeck Park, also called Bergen County’s “Central Park” is one of its most heavily trafficked park due to the size and number of amenities. The County uses Overpeck Park to host numerous events and programs, including nonprofit and educational group activities and retreats. Expanding free internet service in a large park like Overpeck is a priority to expanding internet service opportunities for County residents.

18) Two Bergen County Plaza. – Two Bergen County Plaza is the home to the Bergen County Courts as well as the Surrogate and Sheriff Office. With courts being closed and moving to a virtual courtroom setting it was imperative that the internet speed was not only reliable, but also fast. The Fiber run allowed for the County to provide these needs to the Courts.

Phase 1a: This phase will begin the funding needs under the American Rescue Plan funding and will expand upon the groundwork laid in Phase 1. The phase will add an additional 8 locations to the already established Fiber Run structure described above in Phase 1. The additions will include: 1) Bergen County Probation 2) Bergen Community College 3) Bergen County Technical Schools (Phase 2) – Paramus Campus 4) Bergen County Technical and Special Services Schools Business Education Office 5) Regional Day School 6) Gateway School 7) Additional support for the

Bergen County Technical School in Teterboro and lastly the Workforce Investment Board and Unemployment Office. This phase is currently underway and contracts have been established.

Phase 2: Phase 2 will expand the fiber run to areas that have more logistical capabilities, but greater public access. This phase which is currently estimated to cost \$3,241,511.00 will include each of the County's six (6) golf course and the maintenance buildings within those golf courses. With the plan of going to a more contactless service the Wi-fi capabilities will allow for more individuals to be able to connect to the internet via their phones and schedule T-times, reserve golf carts and partake in other transactions. Fiber runs at the golf courses also expand wi-fi capabilities to other areas of the parks which in the past did not allow for it. This phase will also add fiber capabilities to both the Ramapo Reservation and Campgaw Reservation, which at the moment has limited internet connectivity, the Medical Examiner's Office and the Family Transitional Shelter. The Family Transitional Shelter serves as a temporary living arraignments for families who are struggling to find housing. Adding an internet with strong Wi-Fi capabilities will allow for children in the shelter to utilize the computer lab space to complete homework assignments, attend on-line virtual learning or simply play or watch educational games or shows.

Phase 3 – This phase will be the largest phase to accomplish out of the entire project. Phase 3 is going to cost approximately \$12,171,746.96 and will expand the fiber run to any or all of the 70 municipalities that have fiber run connection. The County will utilize funding from the American Rescue plan to also run fiber connection to each municipal library or community center to allow from public access to free, fast and reliable internet services. This phase of the project is to ensure that all residents of Bergen County have equal access to education, work and leisure even if internet cannot be afforded in their home. The fiber run will also help lower municipal utility bills as well as build stronger relationship via shared services between the County and Municipal counterparts.

With the phases listed above additional costs for this project will come in the form of:

- 1) The purchase of 11 Network switches at various locations – approx. \$246,728.18. This switches are necessary for the Fiber Project to connect other devices together and enable communication between the different network devices, connecting back to the hub at One Bergen County Plaza.
- 2) Wireless Capabilities at Bergen County Golf Courses- \$5,479,289.80 – All of the courses experience poor signal service and provide weak Wi-Fi capabilities. Expanding and replacing the current equipment with new capable equipment will be beneficial to the golfers and employees utilizing the golf courses. Improving the Wi-Fi capabilities can also assist in future revenue generation by allowing for tournaments and events to be held at the courses.
- 3) SD WAN Network Deployment: \$1,516,894.40- As the County's network grows and transitions from a largely broadband based WAN to a private fiber based WAN, the need arises to increase throughput at remote sites as well as enhance the capabilities of the network around monitoring, manageability and scalability.

	<p>4) Cisco ACI Network Upgrade - \$784,112.64 – The current datacenter core infrastructure used by the County Information Technology Department, Prosecutors Office, Public Safety Command Center and Bergen County Sheriff's Department is in need of upgrade to be able to support the incoming county-wide fiber network and shard services incentives. Upgrades are necessary to refresh the system, add capacity and throughput to support the growing needs of the county of Bergen. This proposal will significantly increase capacity across the system, add features, allow seamless delivery of new services to fiber remote sites, and refresh the aging portions of the system with new modern hardware.</p> <p>5) HP Nimble Storage Project: \$221,178.37 - Cyber-attacks have surged over the past year with increasing ransomware strikes. The Hewlett-Packard Nimble solution will prevent the county from becoming a victim of ransomware strikes. This solution creates an immutable storage solution, once something is written it cannot be changed or deleted. The county will recover from ransomware never having to pay the ransom. The county can be back up and running in very short period of time approximately 60 minutes and will be one day data behind. This solution is another of layer of protection that will be extremely beneficial in protecting the county from cyber-attacks assuring we can remain operational.</p>
Projected/actual construction start date	10/20/2021
Projected/actual initiation of operations date	12/31/2024
Location Type(for broadband, geospatial location data)	Address Range
Location Details	Throughout Bergen County
Does the project prioritize local hires?	Yes
Does the project have a Community Benefit Agreement, with a description of any such agreement?	No

### **Project Name: Payroll Costs for Public Health, Safety and Other Public Sector Staff**

Project Identification Number	Payroll
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Adopted Budget	\$5,899,574.23
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$5,899,574.23
Total Cumulative Expenditures	\$5,899,574.23
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
	Employees that are dedicated to COVID-19 work: include Health staff that work at the testing and vaccination site as

Project Description	well as the COVID-19 task force which include nurses and administrators. Human Services staff who assist with the Juvenile Detention Center, homeless shelter and transitional housing center. Public Safety Staff which include OEM staff that work at the testing and vaccination sites, manage the PPE inventory and run operational needs for COVID-19, Public Safety Telecommunication employees who assist with 9-1-1 operation throughout the County, Sheriff officers that assist vaccination centers and testing centers, as well as manage and oversee the County Jail inmates, County Prosecutors office who assist with our Emergency Rental Assistance Program providing background checks, they also assist in contract tracing efforts & Administration staff that act in an array of way from running the Emergency Rental Assistance program and the team of reviewers whom review each application, making and adjusting COVID-19 policies based on CDC guidelines, bulk ordering PPE supplies to keep staff and visitors in County building safe.
Does this project include a capital expenditure?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Since the pandemic our Health, Human Services and Public Safety Staff (Sheriff, OEM, Prosecutor) has been working effortlessly to keep everyone safe. Our County jail's protocols as well as Juvenile Detention Centers have changed drastically to prevent the spread during incarnation. Those protocols call for officers who are dedicated to COVID-19 intake and all positive cases. This is the same for all medical staff behind the walls of those facilities.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The County is working to make sure the right protocols and staff are in place to prevent a large spread in our congregate settings. Our congregate settings include our jail, juvenile detention center, homeless shelter& transitional housing center. The County also has multiple Senior Centers that have to new protocols on testing and monitoring.
Number of government FTEs responding to COVID-19 supported under this authority	1,000

## Project Name: JOB TRAINING

Project Identification Number	JOB TRAINING
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)
Status To Completion	Completed
Adopted Budget	\$41,250.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$41,250.00
Total Cumulative Expenditures	\$41,250.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
	The County is currently in the process of planning additional



Project Description	job training efforts originally started under CARES funding. The job training will be in conjunction with other Bergen County agencies, but will also include job training for County Employees.
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	3 Imp HHs that experienced unemployment
Is a program evaluation of the project being conducted?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The County is working with job training center to roll our programs to the unemployed public for assistance in finding work. The County is also taking this opportunity to ensure that all government workers are trained to their highest level so they can provide support to the residents of Bergen County on a high-level.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The additional training to County employees is beneficial to the workforce in many ways. The pandemic highlight many areas where cross training was an ultimate need with some being unable to work remotely. The County is working on ways to ensure that everyone has the ability to remain fluent in their jobs in the case of another shutdown or remote working need.

### Project Name: Mental Health Assistance

Project Identification Number	Mental Health Assistance
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.12-Mental Health Services
Status To Completion	Completed
Adopted Budget	\$1,719,250.99
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$1,719,250.99
Total Cumulative Expenditures	\$1,719,250.99
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
	It is understood that the funding pool for ARP consists of \$1M allocation that is divided into four annual allocations over four years, but the funding is not operational and can be carried forward into the next year where spending plans may fluctuate over time. In addition, about \$200k in funds were allocated under Aid to Mental Health contracts in 2021 and is being proposed to merge into a single pool of funding rather than two separate pools. Lastly, executive guidance was to ask for what was needed. The total funds needed to fully execute this plan are about \$280k over the allocations to date, and it is respectfully requested that additional funds

Project Description	<p>be allocated to fulfill the whole plan.</p> <p>The funds will be expended to address “behavioral health” (mental health and substance use) needs. Health equity will be promoted by targeting underserved communities. Efforts will be made to connect with new and different community leaders to become trainers/trainees (e.g.: food pantry directors, faith-based leaders, community centers, senior or golden age clubs, funeral directors, Rotarians, etc.). Requests for Proposals will be developed that will include awards and options to renew 2 additional years. The RFP for Community Behavioral Health includes a vision to ensure creative outreach and interventions outside traditional settings for special populations (e.g.: chronic unemployed, victims of violence, marginalized populations), co-location of services across different system stakeholders, and inclusion of residents that are impacted by COVID and not aware of services due to barriers (cultural, isolation, specialized LGBTQ needs, low income/underinsured, others).</p> <p>Children’s wellness and resiliency services will expand engagement opportunities as well as access to creative or unique interventions that may not be covered by insurance. These services will need to demonstrate that they are evidence based or demonstrate positive impact through research.</p> <p>Trauma response services are proposed to ensure there is a capacity to respond to traumatic events for adult victims. Currently the Traumatic Loss Coalition in Bergen County serves those impacted by the loss of a child (such as a child suicide response). There is no capacity for a response for an adult loss. As suicide rates climb because of COVID-19, this capacity complements our prevention work with a response capacity.</p> <p>Suicide prevention funding will support professional development and community education. As previously noted, suicide rates are increasing, and this funding will Mental health awareness funding includes mini grants to communities to promote mental health awareness locally. It is envisioned that the Stigma Free initiatives will lead these efforts, however, the funding is not exclusively for those groups and other community entities will be eligible as well. Awareness and outreach education funding will build the capacity to deliver evidence-based trainings to the community at large. Trainers for Mental Health First Aid and Youth Mental Health First Aid will be trained and outreach targeted communities. This new capacity of trainers will continue to provide training to the community throughout the ARP funding duration and beyond. Outreach supplies include training curriculum/book expenses, and usual training consumable supplies such as markers, easel pads, etc.</p> <p>As a point of reiteration, the impact of the funding will serve the entire County, however, specific communities and cohorts of individuals will be prioritized in all efforts. Many operational resources will be leveraged to implement this spending plan, and this new capacity will augment, not duplicate, or supplant existing operational capacity.</p>
Does this project include a capital expenditure?	No
Please identify the dollar amount of the total project spending that is allocated towards evidence-based	\$0.00

interventions	
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	20 Dis Imp Other HHs or populations that experienced a disproportionate
Secondary Impacted and/or Disproportionately Impacted populations	20 Dis Imp Other HHs or populations that experienced a disproportionate
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Mental health has been a major area of need since the pandemic started. The County division of Mental Health is utilizing this funding to make sure there are enough resource for people of all ages to get mental health support, including but not limited to, expanding the County Stigma-free program, getting more individuals the proper training to be able to assist in a mental health crisis., hosting educational events within the schools regarding mental health & working with our 70 municipalities.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The County is making sure that all of our programs reach all ages, genders, ethnicities, and races. We are measuring how these services have ultimate helped and some times saves the lives of the people we are trying to reach. We have also integrated substance abuse services in with the mental health component as we are finding a large correlation in both areas.

### Project Name: Small Business Assistance

Project Identification Number	Small Business
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.32-Business Incubators and Start-Up or Expansion Assistance
Status To Completion	Completed
Adopted Budget	\$2,284,809.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$2,289,809.00
Total Cumulative Expenditures	\$2,289,809.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The County of Bergen will continue to assist small businesses as we did under the CARES funding. One of the planned projects as this time to assist small business through our Bergen for Business Program Consulting and Website in conjunction with Bergen County Community College. Bergen County also issued a new grant program for small businesses.
Does this project include a capital expenditure?	No

Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	8 Imp SBs that experienced a negative economic impact
Secondary Impacted and/or Disproportionately Impacted populations	9 Imp Classes of SBs designated as negatively economically impacted
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	As a result of the pandemic, Bergen County Economic Development will partner with Bergen Community College to roll out the SizeUp business data intelligence tool and no-cost business recovery consulting services. The data will help business owners evaluate how well their business is performing across multiple measurements compared to their industry competitors. The tool will also help them identify growth opportunities and increase revenue.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Bergen Community College will select and train students from business, information technology, marketing and other applicable majors to become certified SizeUp Support Specialists. The Specialists will provide recovery support services to companies in need. Expert faculty members will coach student Support Specialists. Professional instructors will facilitate training and/or live events for businesses. Program will roll out 5/1/22.
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	3000

### Project Name: Premium and Hazard Pay

Project Identification Number	Premium and Hazard Pay
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Adopted Budget	\$244,155.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$244,155.00
Total Cumulative Expenditures	\$244,155.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Premium and Hazard pay was granted to individuals working at the County testing and vaccination sites.
Does this project include a capital expenditure?	No

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Premium/Hazard pay to employees working at testing and vaccination sites or in close contact with COVID-19 positive individuals
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or	These employees ensure that the community is following
negative economic impact of Covid-19	proper guidance for protection of themselves and others.
Number of government FTEs responding to COVID-19 supported under this authority	200

**Project Name: COVID EMPLOYEE MEDICAL CLAIMS**

Project Identification Number	MEDICAL CLAIMS
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.3-Public Sector Workforce: Other
Status To Completion	Completed
Adopted Budget	\$3,959,466.59
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$3,959,466.59
Total Cumulative Expenditures	\$3,959,466.59
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The County of Bergen is self-insured when it comes to Health Insurance. The pandemic has increased health claims greater than what the County can budget.
Does this project include a capital expenditure?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The County of Bergen is self-insured when it comes to Health Insurance. The pandemic has increased health claims greater than what the County can budget.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The claims have been decreasing as the pandemic is nearing the endemic, however it did pose a large strain on our health care budget.

**Project Name: 2022 Revenue Loss (Partial Allocation)**

Project Identification Number	2022 Revenue Loss (Partia
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Adopted Budget	\$7,000,698.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$7,000,698.00
Total Cumulative Expenditures	\$7,000,698.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Partial allocation for 2022 Revenue loss to be used in conjunction with our second tranche of funding.

**Project Name: GREATER BERGEN UNITY HEALTH PARTNERSHIP**

Project Identification Number	302094
Project Expenditure Category	2- Negative Economic Impacts
Project Expenditure Subcategory	2.23 – Strong Healthy Communities: Demolition and Rehabilitation of Properties
Status To Completion	Completed
Adopted Budget	\$500,000.00
Program Income Earned	\$0.00
Program Income Expended	\$0.00
Total Cumulative Obligations	\$500,000.00
Total Cumulative Expenditures	\$500,000.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Greater Bergen Community Action, Inc. is seeking grant of \$500,000 from the County allotted American Rescue Plan funds to be used for the physical build-out/ construction of their new facility, known as the United Health Partnership building in the City of Garfield. The award funding can also be used for site work, including, site clearing, demolition, soil and sediment erosion and control, earth work, drainage, concrete, lighting, asphalt, stripping and signs and other work related to the structural build out of the facility and its grounds. The award of this grant will be used to uplift the health and wellness of communities most impacted by the pandemic and meet the needs of underserved communities.
Does this project include a capital expenditure?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The award of this grant will be used to uplift the health and wellness of communities most impacted by the pandemic and meet the needs of underserved communities.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Providing services needed to help reduce the spread of illnesses in low income communities.